

# CORPORATE ENGAGEMENT POLICY

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# Document control sheet

**Document Summary** 

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	1.1 Minor edits
	1.2 Updated for CAR appointment



## Corporate Engagement Policy

#### 1 Commitment to the Policy

Tura Capital recognises that companies with good ESG practices can enhance risk-adjusted shareholder returns. Tura Capital have adopted an ESG integration and engagement strategy, and its corporate engagement program complements its ESG integration. Corporate engagement is conducted by investment analysts for real time feedback into investment decision-making.

Corporate engagement includes communication between a public company and its institutional investors regarding financial and operational performance, long-term strategy, industry trends and the competitive advantage of the business model. Corporate engagement also includes, but is not limited to, communication regarding ESG factors such as corporate governance, executive remuneration, risk management, Board and management succession planning, climate change, environmental and social performance.

This Corporate Engagement Policy (the Policy) has been adopted by Tura Capital and forms part of the framework upon which the company will meet its regulatory obligations and undertakings to clients.

In undertaking any corporate engagements, consideration is made of any actual or potential conflicts of interest that may arise, so that they can be disclosed, managed, controlled or mitigated in accordance with its Conflict of Interest Policy and Procedure.

Where there is any doubt as to the requirements contained in this Policy, regard is had to the principle that Tura Capital will always ensure the company conducts its financial services business in an efficient, honest and fair manner in line with the regulatory objectives of ensuring market integrity and consumer protection.

#### 2 Policy owner

The owner of this Policy is the Tura Capital Portfolio Manager (policy owner).

#### 3 Purpose of this Policy

This Policy relates to Tura Capital which is a subsidiary company of DNR Capital Pty Ltd and a corporate authorised representative (Rep. No. 1309809) of an Australian Financial Services ('AFS') licensee DNR AFSL Pty Ltd. (AFSL 301658). This Policy should be read in conjunction with the company's ESG, Climate Change and Proxy Voting Policies.

The purpose of this Policy is to support Tura Capital's investment governance framework. It seeks to promote best practice in ESG corporate engagement, meet stakeholder expectations and, ultimately, improve the management of ESG issues to support sustainable long-term value creation.

#### 4 Who should know and understand the Policy

The following people should be aware of the contents of this Policy:

- Directors
- Tura Capital investment team and members of the Global Investment Committee
- All staff employed by Tura Capital or DNR Capital who are directly or indirectly involved in providing financial services under the AFS License 301658



- All authorised representatives
- Anyone providing services to Tura Capital or DNR Capital that the policy owner determines should comply with the Policy (e.g. service providers, agents, contractors and temporary staff)
- Tura Capital clients and investors
- Anyone else that the policy owner determines should comply with the Policy.

Where functions of Tura Capital are outsourced (e.g., to service providers, agents, contractors and temporary staff), Tura Capital remains responsible and accountable for those actions. Tura Capital may include specific requirements in the outsourcing or other agreements to ensure compliance with this Policy and other regulatory obligations.

To ensure all officers, employees and agents are aware of the contents of this Policy; it will be made available on the intranet of Tura Capital. This Policy is also made available on the Tura Capital website.

## 5 Obligations under this Policy

#### 5.1 Why corporate engagement?

Active shareholder engagement aims to promote long-term success and sustainability of investee companies. In this sense, effective engagement is about creating an alignment of interests between, and to the benefit of, companies and their investors. Tura Capital have a long-term investment horizon, take a long-term view on ESG risk factors and engage with companies for the long term benefit of clients.

As supported by research conducted by the PRI, corporate engagement creates shareholder value in these important ways:

- Engagement between companies and investors not only enhances the understanding of ESG issues but the company more broadly, and is a further tool to assess the quality of a company, promoting improved investment decision-making,
- ESG engagement raises awareness with senior management and board level, influencing changed company behaviour, and
- engagement on ESG factors can result in deeper relationships between investors and portfolio companies, emphasizing the importance of better ESG disclosure for shareholders.

## 5.2 Approach to corporate engagement

Tura Capital's approach to corporate engagement is consistent with its ESG integration and engagement strategy, as outlined in its ESG Policy. Corporate engagement is an important component of the investment decision-making and portfolio management process.

Where possible, Tura Capital seek to engage with prospective companies initially before investment and for portfolio companies on an ongoing basis, generally after interim and annual results are announced.

These meetings provide a forum to discuss corporate governance, strategy and capital management and ESG governance, performance and disclosure of the company with senior management.

In addition to these meetings, Tura Capital may conduct a program of dedicated ESG meetings which focus on the key issues of climate change, modern slavery, plastics and waste, conduct and culture, social licence, cybersecurity and corporate and ESG governance, amongst other issues.



We may engage with portfolio companies with exposure to these risks, to understand their engagement, risk management strategies and to advocate for best practice.

These issues are prioritised with consideration to the following factors:

- materiality of ESG factors on financial and/or operational performance;
- the systematic impact of the issue, i.e., climate change;
- the ESG score of the company;
- the adequacy of public disclosure on ESG factors / performance;
- active weight of holding and other portfolio construction factors;
- diversity of ESG factors across engagement program; and
- weighting of the investment within the strategy

Where appropriate, we also consult clients and their ESG corporate engagement priorities.

Tura Capital considers the following to be the main objectives of its engagement process:

- developing open, respectful channels of communication with investee companies.
- gaining information and insights to assist Tura Capital in investment decision-making;
- ESG governance including remuneration alignment with achievement of ESG related outcomes, adequacy of ESG experience at the Board level, ESG strategy and integration in capital allocation decisions;
- building confidence in an entity's Board governance and oversight;
- understanding of executive remuneration, Board composition, and other company AGM proposals; and
- advocating companies to adopt best practice in managing and disclosing ESG issues such as climate change, modern slavery and conduct and culture, amongst others.

Corporate engagement is primarily conducted through company meetings, either in person or remotely, but can also be conducted through other mediums, including:

- written communication with the board or senior management and
- company site visits.

Whilst the Tura Capital investment team do not directly engage with public policy makers, DNR Capital is a member of the industry association Responsible Investment Association Australasia (RIAA) that conduct policy advocacy work on its behalf. As such the Tura Capital investment team review RIAA's Policy Platform to ensure that it is aligned with Tura Capital's commitment to the principles of PRI.

#### 5.3 Climate change corporate engagement

Given the systematic impact of climate change risk, climate change is a core focus of the corporate engagement program. Tura Capital's approach to climate change engagement is consistent with its approach to corporate engagement more generally, with a focus on the following climate specific factors, where relevant:

- climate governance including: remuneration alignment with achievement of climate related outcomes, adequacy of climate experience at the Board level, climate strategy and integration of climate in capital allocation decisions, capex budget;
- climate disclosure including: Task Force on Climate Related Financial Disclosures ("TCFD") compliance, climate scenario analysis and granularity of climate scenario analysis at an asset level, signpost analysis and view on current transition trajectory;
- net zero commitment including: Science Based Targets, ambition of medium and longterm targets, inclusion of scope 1, 2 and 3 emissions, strategy, plan and resourcing to achieve targets, reliance on offsets to achieve targets; and



physical climate: risk assessment and asset resilience.

#### 6 Feedback, Review and Reporting

Tura Capital's company engagement initiatives are conducted by its investment analysts, in conjunction with portfolio managers. As such, the insight gained from each initiative is incorporated into the research and investment decision-making process including the assessment of the quality attributes of a company. Detailed company meeting notes are kept and the company is monitored by the investment team as part of the ongoing review process.

Further, Tura Capital monitor progress against company undertakings and have an escalation strategy where it is unsatisfied with their progress. This may involve:

- seeking engagement with other company representatives;
- using alternative communication mediums;
- divesting or implementing an exit plan;
- using proxy voting to vote against the re-election of a Director or remuneration report; and
- where appropriate, collaborating with other shareholders.

Tura Capital will report on its engagement activities to stakeholders through client reporting, marketing presentations and bespoke client requests.

#### 7 Roles and Responsibilities

#### The Board

The Board and executive level management of DNR Capital have formal oversight over and accountability for responsible investment.

#### Global Investment Committee

Tura Capital's Global Investment Committee oversees the implementation of its Corporate Engagement policy and integration of ESG into investment decision-making.

#### Investments team

Tura Capital's Corporate Engagement initiatives are conducted by the investments team. As such, the insight gained from the process is incorporated into the research and investment decision-making process. Responsible investment outcomes are reflected in remuneration.

#### 8 Risks of non-compliance

Regulatory risk – the risk that Tura Capital, its officers, employees or agents will be subject to criminal, civil or administrative penalties or sanctions. This may include licensing actions, enforceable undertakings, investigative action, or total loss of DNR Capital's status as a Corporate Authorised Representative of an AFS licence holder for non-compliance with:

- Financial services laws and regulations
- The AFS License conditions.
- Organisational standards
- Internal policies and procedures

Or the loss of the AFS License by DNR AFSL Pty. Ltd.



**Business risk** – the risks that failing to consider ESG related matters may result in poor business outcomes, with a key risk being loss of its status as an authorised representative of an the AFS Licensee and a direction to cease operations. Compliance with this Policy will enable the Board and delegated staff to appropriately manage this risk by implementing appropriate investment governance procedures.

Reputational risk – the associated damage to Tura Capital's reputation as a result of public reporting of non-compliance with its obligations or by being perceived as non-compliant within the market or not meeting undertakings made to clients and investors. This may also have a detrimental effect on the profitability of the company due to loss of confidence by clients and investors. By approving and implementing a robust approach to ESG concerns, and by documenting its approach to corporate engagement, Tura Capital intends to mitigate its reputational risk.

## 9 Monitoring compliance with the Policy

The Head of Risk & Compliance for DNR Capital is responsible for monitoring compliance with this Policy.

Tura Capital's Corporate Engagement capability will be reviewed annually by a third party as required by the Australian Institute of Superannuation Trustees (AIST).

Any instances of non-compliance by officers, employees and/or agents of Tura Capital will be reported to the Management Team of DNR Capital. Instances on non-compliance will also be treated as a potential or actual breach and dealt with according to the Breach Management Policy of DNR Capital.

Where instances of non-compliance with the Policy have been identified the Head of Risk & Compliance in conjunction with the Policy Owner and CEO of DNR Capital is responsible for determining and/or recommending appropriate remedial action.

Intentional or reckless non-compliance with this Policy is not tolerated by the Board. Depending on the nature and extent of non-compliance, remedial action could include:

- Additional training
- Additional monitoring or supervision
- Formal reprimand
- Notification to relevant regulatory body or industry association
- Termination of employment (in particularly serious cases)

In determining what remedial action will be appropriate, the Head of Risk & Compliance in conjunction with the Policy Owner and CEO of DNR Capital may have regard to the following matters:

- the number or frequency of similar previous instances of non-compliance by the officer, employee and/or agent (including or service providers)
- whether the non-compliance was intentional or reckless
- the impact the non-compliance has on the ability of Tura Capital to continue to provide the financial services covered by the AFS License of DNR AFSL Pty. Ltd.
- the actual or potential loss arising to Tura Capital or a client of Tura Capital as a result of the non-compliance
- actions outlined in the Code of Conduct & Ethics for DNR Capital
- any other relevant facts associated with the non-compliance, and
- any other relevant issues raised.



## 10 Review of the Policy

The Tura Capital Portfolio Manager shall review the contents of this Policy at least each two years to ensure it remains current and relevant to the operations of Tura Capital.

As part of the review, the Management Team in conjunction with the Head of Risk and Compliance shall also ensure that any related policies or procedures are reviewed by relevant officers, employees and/or agents. The Head of Risk and Compliance will maintain a schedule of reviews to be undertaken as part of the review of this Policy.

#### 11 Training on the Policy

As Tura Capital is committed to ensuring the continued compliance with this Policy, a program of regular training sessions will be provided to staff both when they commence and on an ongoing basis.

#### **Induction Training**

The Head of Risk and Compliance will provide training on this Policy as part of the induction training for all new officers and investment team employees. Completion will be recorded in the Training Register, and it is the responsibility of the Risk and Compliance Manager to review whether relevant staff have completed the training.

#### **Ongoing Training**

The Risk and Compliance Manager will also provide refresher training on the Policy and procedure at least annually (or as required, where a material change is made to the Policy).

## 12 Applying discretion to the Policy

Notwithstanding any requirement contained in this Policy, the Tura Capital Portfolio Manager can apply reasonable discretion in considering how to apply the requirements of the Policy.

When applying discretion in relation to a particular matter, the Tura Capital Portfolio Manager shall have regard to the level of risk posed by that matter and the regulatory objectives of ensuring market integrity and consumer protection.

Whenever discretion has been exercised in relation to the Policy, it should be recorded and reported to the Management Team.

#### 13 Related policies

The following policies contain provisions which are directly or indirectly related to the contents of this Policy:

- ESG Policy
- Proxy Voting Policy
- Climate Change Policy
- Share Trading Policy
- DNR Capital Conflict of Interest Policy and Procedure
- Investment team policies and procedures
- DNR Capital Risk Management Framework Policy and Guidelines.



## 14 Further information

If you need further information regarding this Policy and how it is implemented please contact the policy owner.